



**12 HOURS of
MASTERCLASS on**

UAE E-INVOICING

BRIDGING TAX, TECHNOLOGY & TRANSFORMATION

Title Partner



DAY 01 - SATURDAY 08TH, NOVEMBER 2025

REGULATORY, CONCEPTUAL, AND FOUNDATIONAL FRAMEWORK

SPEAKERS



Naveen Sharma
Chairman
Taxation Society

TOPIC:

The UAE E-Invoicing Mandate —
Setting the Context and Expectations



Nishi Jabeen
Manager
Alvarez & Marsal

TOPIC:

E-Invoicing Fundamentals —
Conceptual Framework and Global
Models



Ekansh Agrawal
Associate Director
KPMG UAE

TOPIC:

The UAE E-Invoicing Landscape —
Regulations, Data Schema, and
Compliance Requirements



Yedukondalu Mallela
Director
Young Global

TOPIC:

Translating Compliance into Action
— Business Readiness and ERP
Integration

DAY 02 - SUNDAY 09TH, NOVEMBER 2025

TECHNICAL WORKFLOWS, IMPLEMENTATION METHODOLOGY & INDUSTRY PRACTICES

SPEAKERS



Akash Chaudhary
Vice President - Global Tax Technology
Cygnet.One

TOPIC:

Inside the Engine — Technical
Architecture and Data Flow in the
5-Corner Model



Ishan Kathuria
Partner
PwC

TOPIC:

Implementation Roadmap —
Challenges, Learnings, and Best
Practices from Other Jurisdictions



Jesus Ricart Verdera
Head of Indirect Tax
Al Tayer Group

TOPIC:

Industry Readiness — Connecting
the Dots between Policy, Technology,
and Execution

SEATS FULL FOR BOTH DAYS

FOUNDERS



Naveen Sharma
Chairman



Nimish Makvana
President



Saturday, 8th & Sunday, 9th November 2025
8:00 AM to 4:00 PM



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Dubai, UAE**

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The Committee of Taxation Society takes great pleasure in inviting you for the Masterclass on “UAE E-Invoicing: Bridging Tax, Technology & Transformation”

This Masterclass will take place on **08th & 09th November 2025** from **8:00 AM to 4:00 PM** at **India Club, Dubai, UAE**

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AGENDA	
Day and Date	Saturday, 08 th November, 2025 (Day 01)
08:00 AM to 09:00 AM	Breakfast and Networking
09:00 AM to 09:45 AM	<p>Opening Keynote Naveen Sharma Chairman Taxation Society Topic: The UAE E-Invoicing Mandate — Setting the Context and Expectations</p> <ul style="list-style-type: none"> • Overview of the UAE's digital tax transformation journey, linking corporate tax, VAT, and e-invoicing under the broader MoF digitization vision. • Evolution of e-invoicing globally — the convergence of compliance, data transparency, and real-time reporting. • Key objectives of the UAE e-invoicing system: reducing fraud, ensuring invoice authenticity, improving tax data integrity, and enabling analytics-driven compliance. • Role of the Taxation Society UAE in capacity building, industry alignment, and bridging public-private understanding. • What participants will gain over two days — from legal comprehension to hands-on readiness planning.
09:45 AM to 11:00 AM	<p>Session 01 Nishi Jabeen Manager Alvarez & Marsal Topic: E-Invoicing Fundamentals — Conceptual Framework and Global Models</p> <ul style="list-style-type: none"> • Definition and scope of electronic invoicing under OECD and GCC tax frameworks. • Clear differentiation between e-invoicing, digital invoicing, and electronic document exchange to eliminate conceptual confusion. • Overview of global e-invoicing models: <ul style="list-style-type: none"> » Clearance Model: Real-time invoice validation through tax authority » Post-Audit Model: Deferred reporting and audit-based compliance » Hybrid/Interoperable Model: Decentralized yet interoperable architecture • Introduction to PEPPOL (Pan-European Public Procurement Online) framework — its standards, message structure, and interoperability principles. • Detailed examination of the UAE's chosen 5-corner PEPPOL-based decentralized model: <ul style="list-style-type: none"> » Taxpayer, Access Point (AP), DCTCE (Digital Compliance & Tax Control Environment), FTA, and Buyer. » Key advantages — scalability, resilience, and reduced central dependency. » How UAE's model differs from Saudi's clearance mechanism and why decentralization was chosen.
11:00 AM to 11:15 AM	Tea Break
11:15 AM to 01:15 PM	<p>Session 02 Ekansh Agrawal Associate Director KPMG UAE Topic: The UAE E-Invoicing Landscape — Regulations, Data Schema, and Compliance Requirements:</p> <ul style="list-style-type: none"> • Comprehensive walk-through of the UAE's e-invoicing legislative instruments: <ul style="list-style-type: none"> » Ministerial Decision No. 243 of 2025 — Thresholds, Phasing, and Registration. » Ministerial Decision No. 244 of 2025 — Detailed technical framework and schema. » Ministerial Decision No. 64 of 2025 — ASP Accreditation Criteria. » MoF and FTA circulars, FAQs, and updates available on the MoF e-invoicing portal. • Accreditation process for Access Point Service Providers (ASPs) — technical, operational, and compliance criteria; due diligence parameters used by MoF for ASP approval. • Deep dive into the PINT-AE schema / Data Dictionary: <ul style="list-style-type: none"> » Mandatory vs optional fields; header-line-summary hierarchy; key validation rules. » Examples of B2B, B2G, and self-billed invoice structures. • 16 Use Cases under UAE e-invoicing: <ul style="list-style-type: none"> » Standard Tax Invoices, Simplified Invoices, Credit/Debit Notes, Continuous Supplies, Reverse Charge Scenarios. • Applicability thresholds and phase-wise rollout. • Clarifying common misconceptions such as “voluntary adoption,” “non-VAT entities,” and “PDF invoicing.”
01:15 PM to 02:00 PM	Lunch Break
02:00 PM to 03:00 PM	<p>Session 03 Yedukondalu Mallela Director Young Global Topic: Translating Compliance into Action — Business Readiness and ERP Integration</p> <ul style="list-style-type: none"> • Performing a Data Gap Analysis: mapping internal ERP data points against MoF's data dictionary; identifying missing or inconsistent data fields. • Conducting an Impact Assessment across functions: Finance, IT, Tax, Procurement, and Operations. • Technical preparation for ERP integration: <ul style="list-style-type: none"> » Invoice extraction » XML formatting » Signing » Transmission via APs • System control design for validation, rejection, and audit trail retention. • Developing internal SOPs and governance frameworks for invoice approval workflows. • Business case for early adoption — resource allocation, change management, and alignment with digital transformation goals. • Common pitfalls during readiness phases and how to mitigate them.
03:00 PM to 04:00 PM	<p>Closing Session</p> <ul style="list-style-type: none"> • Interactive Quiz (via Kahoot) – testing knowledge for concepts discussed during the day • Day Recap – feedback, key takeaways and next steps for Day 2 and beyond

Saturday, 8th & Sunday, 9th November 2025
8:00 AM to 4:00 PM

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AGENDA	
Day and Date	Sunday, 09 th November, 2025 (Day 02)
08:00 AM to 09:00 AM	Breakfast and Networking
09:00 AM to 09:10 AM	Opening Keynote Topic: Setting the Context and Expectations for the day
09:10 AM to 11:00 AM	Session 01 Akash Chaudhary Vice President - Global Tax Technology Cygnet.One Topic: Inside the Engine — Technical Architecture and Data Flow in the 5-Corner Model • Step-by-step walkthrough of invoice lifecycle: » Generation in ERP → XML transformation → Digital signing → Transmission to Access Point → Routing via DCTCE → Buyer Access Point → Buyer ERP ingestion. • Detailed architecture of the DCTCE: its role in validation, traceability, and logging. • Explanation of Access Point-to-Access Point (AP-AP) interoperability and the use of PEPPOL transport protocols (AS4/AS2). • Invoice acceptance, rejection, and response message structures (Application Response XML). • Handling technical errors: » Network failures » Schema validation errors » Rejected transmissions • Storage and retention policies: minimum retention periods, encryption standards, and audit retrieval processes. • Onboarding of taxpayers — registration, credential issuance, and testing in sandbox environment. • Signing of agreements with ASPs, service level expectations, and integration governance.
11:00 AM to 11:15 AM	Tea Break
11:15 AM to 1:15 PM	Session 02 Ishan Kathuria Partner PwC Topic: Implementation Roadmap — Challenges, Learnings, and Best Practices from Other Jurisdictions • Real-world insights from implementations in KSA, India, and Latin America — what worked and what failed. • Common pain points: » Schema mapping errors » Legacy ERP compatibility » Duplicate transmission » Supplier readiness • Designing a Readiness Assessment Framework: templates for evaluating tax, finance, and IT preparedness. • Defining implementation milestones: » Pilot testing » Data migration » ASP validation » Go-live governance • Change management: internal training programs, user acceptance testing (UAT), and post-implementation monitoring. • Risk assessment and control documentation — aligning with ISO 27001 and ITGC standards. • Using analytics and dashboards for real-time compliance tracking.
01:15 PM to 02:00 PM	Lunch Break
02:00 PM to 03:00 PM	Session 03 Jesus Ricart Verdera Head of Indirect Tax Al Tayer Group Topic: Industry Readiness — Connecting the Dots between Policy, Technology, and Execution • Overview of how large enterprises and SMEs in the UAE are approaching e-invoicing readiness. • Real case studies of early adopters: » Governance models » ASP onboarding timelines » ERP upgrades • Mapping the end-to-end business journey from gap identification to validation testing. • Role of ASPs, tax advisors, and IT integrators in the compliance ecosystem. • Collaboration models between tax, IT, and finance teams to ensure seamless transition. • Industry challenges: » Interoperability testing » Supplier onboarding » Multi-ERP environments
03:00 PM to 04:00 PM	Closing Session • Interactive Quiz (via Kahoot) – testing knowledge for concepts discussed during the day • Program Recap – feedback, key takeaways and next steps • Felicitation ceremony



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SPEAKER



Naveen Sharma
Chairman
Taxation Society

Naveen Sharma is the Director – Internal Audit in Oasis Investment Company (Al Shirawi Group). He is a multi-faceted and multi-talented professional. He is in Dubai since last more than 26 years. He is among the first Chartered Accountants in the UAE to receive Golden Visa.

He is the Co-founder and Chairman of Taxation Society which is the only association dedicated to all kinds of Taxation in the UAE. He has also authored two books on UAE Taxation (UAE Corporate Tax, a Beginner's Guide and Decoding the 3 Ps: UAE Corporate Tax - Permanent Establishment, Place of Effective Management, Participation Exemption). He is the Chairman, Audit Committee of India Club and immediate past Hon. Cultural Events Secretary and Board Member of India Club, Dubai. India Club, Dubai is the largest body outside India, and he is also the member of Audit Committee of IBPC. He is also the Chairman of Indian Brahmin Community (IBC) which is a not-for-profit organization and an association of brahmins mainly from Rajasthan and Northern India.

He is also Past Chairman of ICAI UAE Dubai Chapter (2017-18). He was also the Past President of Indian Chartered Accountant Toast Master Club (ICAT) (part of renowned global educational organization on public speaking and leadership skills). He has served in the Executive Committee of ICAT for 4 years. He is the immediate Past President of Rajasthan Business and Professional Group (RBPG).

He is not only a Chartered Accountant (CA) from ICAI but also a Company Secretary (CS) from ICSI, Chartered Financial Analyst (CFA) from CFA Institute, USA, Certified Public Accountant (CPA), Certified Internal Auditor (CIA) and Certified Information Systems Auditor (CISA). In addition, he also holds Diploma in Investment Development Banking and is a qualified Advance Communicator Bronze (ACB) and Advanced Competent Leader (ACL).

He is a renowned and prolific speaker and a gifted orator and speaks on wide variety of topics ranging from complex subjects like taxation to new trends in technology like AI. He has spoken in well-known business leaders club like CXO Alliance and world's largest education and networking forum on Oracle like OAUG.

He is also member of IBPC and was member of many committees including constitution amendment and best business practice. He has written many articles in professional magazines, souvenirs and international brochure.

He is a Runner and does the Yoga daily. He is an avid Bollywood lover and loves adventure travelling and also singing is his great passion.

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SPEAKER



Nishi Jabeen
Manager
Alvarez & Marsal

Nishi is an experienced Manager with Alvarez & Marsal Middle East in Dubai with a focus on Indirect taxes. She brings more than eight years of experience in Value Added Tax/GST and Tax policy having worked extensively on large projects during the GST implementation in India in 2017 followed by the VAT implementations in the UAE and KSA in 2018. She also managed key implementation projects for the Regulatory Authorities of Sharjah during the Economic Substance Regulations (ESR) roll out in 2020.

Her experience spans across sectors which are majorly Government/Regulatory Authorities, Oil and Gas, Ecommerce, professional services, Media and advertisements and events and conferences. She is currently working on an e-Invoicing implementation project for a large UAE-based family group with different business verticals that is part of the pilot program going live in July 2026. Her key responsibilities include, assessing e-Invoicing impact on various business verticals such as automotive, aviation, logistics, financial services, retail and education institutions, key updates on VAT processes in light of the e-Invoicing mandate, co-presenting different e-Invoicing awareness sessions.

Nishi has supported the central tax functions of various government and education entities under the Emirate's mandate by managing their tax policy and process evaluation and implementation, Tax code mapping, regular tax trainings of the key stakeholders.

She has also managed Tax function and governance of a large Oil and Gas Logistics arm under the Federal Mandate of Abu Dhabi wherein she was part of data cleansing project most notably around the tax treatment and tax logics within the ERP system including regular liaison with Tax Authorities during tax audits and monthly tax reporting.

Previous Professional Experience and Background

- Nishi has earned a Law Degree (BA LL.B Hons.) with a major in International Trade and Business Laws from Jamia Milia Islamia Central University, New Delhi, India.
- She also earned a professional certification in Public Policy Analysis from the London School of Economics and Political Science
- She has earned an advanced professional certificate in International VAT/GST from the International Bureau of Fiscal Documentation (IBFD).
- Prior to joining Alvarez & Marsal, Nishi was a key member of the Middle East Indirect Tax team at a Big 4 firm in Dubai.

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SPEAKER



Ekansh Agrawal
Associate Director
KPMG UAE

- A merit-holder chartered accountant with 10+ years of experience in indirect taxes and tax technology
- Currently working with KPMG UAE as a Associate Director in the indirect tax team
- Part of indirect tax and e-invoicing implementation journeys across India, UAE, KSA, Bahrain and Oman
- Has assisted 1000+ clients and trained 3000+ finance professionals on indirect taxes globally
- Always curious about the “why” and known for breaking down complex topics in stories
- Believes good tax advice starts with understanding the business, not just the law
- Leverages on AI tools and technology to boost efficiency and enhance results
- Active member of tax strategy committees and has held leadership positions at ICAI & international bodies
- An avid writer and speaker on tax and technology topics
- Host of “Walk the Talk” podcast where he interacts with inspiring people in the UAE to learn from their journeys
- Outside of work, you will find him playing racket sports, creating content for his YT channel, spending time with family and giving back through not-for-profit initiatives

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SPEAKER



Yedukondalu Mallela
Director
Young Global

Yedu is Indirect Tax lead at Young Global, with over ten years of specialized experience in GCC indirect taxation, delivering strategic VAT, excise, FATCA/CRS and CbCR advisory across consulting and industry roles in real estate, automotive, retail, hospitality, manufacturing and professional services etc., He is good at resolving complex tax matters, optimizing indirect tax structures, managing FTA interactions, and driving automation and governance across client operations.

Yedu has conducted in-depth VAT, excise compliance reviews for complex group structures and standalone entities, identifying technical discrepancies, optimizing input tax recovery, and ensuring alignment with relevant laws and Tax Authority guidelines.

He led automation of VAT return preparation and reconciliation processes, integrating tax logic into ERP systems to enhance reporting accuracy, reduce manual intervention, and improve audit readiness across diversified businesses.

Yedu has managed VAT registrations, deregistration, tax group structuring, and trade license compliance during corporate restructuring, mergers, and new entity formations, ensuring seamless regulatory transitions and optimized tax positions.

Successfully handled refund applications, voluntary disclosures, reconsideration requests, and private clarifications with the FTA, resolving disputes and facilitating expedited approvals through effective regulatory engagement.

Yedu is well versed with providing strategic advisory on FATCA/CRS, Country-by-Country Reporting (CbCR), and Excise Tax compliance, ensuring cross-border regulatory alignment and risk mitigation for clients.

Prepared FAF files, VAT risk registers, and gap analysis reports for senior management, while conducting technical training sessions to enhance tax governance and build internal capabilities across finance and operational teams.





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SPEAKER



Akash Chaudhary
Vice President - Global Tax Technology
Cynet.One

Akash Chaudhary is a global Subject Matter Expert in e-Invoicing and VAT digitization, leading the Global Tax Technology portfolio at Cynet.One. With over a decade of experience in digital transformation and regulatory technology, he has delivered impactful tax automation programs across KSA, UAE, and Europe, enabling both governments and large enterprises to modernize their compliance landscapes.

Beyond compliance, Akash is recognized for architecting solutions that convert regulatory mandates into business advantages — driving process efficiency, data transparency, and sustainable ROI. His approach integrates compliance, analytics, and automation to create tax ecosystems that power business agility and growth.

An avid speaker and engaging storyteller, Akash brings clarity to complex tax-technology discussions, connecting with audiences across CFO, tax, and IT communities. His sessions often highlight how digital tax transformation can evolve from a cost center to a strategic enabler of enterprise value.

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SPEAKER



Ishan Kathuria
Partner
PwC

Ishan is a qualified Chartered Accountant, with 15+ years of ITX experience: around 5 years Amazon UAE, 2 years PwC Dubai, 7+ years Big 4 (EY and PwC) in India, and 2 years in local Audit and Consultancy firms in India. He is a graduate from Shri Ram College of Commerce, Delhi University and an experienced Indirect Tax Professional with a good eye for business needs.

Key Professional experience:

Amazon, UAE: December'19 to July'24

ME ITX lead with Amazon since December 2019 and "go to" tax person for MENA region across different business lines.

Leadership role: Leading the ITX team for MENA region, building and growing the team from scratch and supporting in key business areas: Consumer, AWS, Amazon Logistics, payment services business and Advertising business activities. Key Tax PoC and representative of the Company for audit and advocacy relationships with the MoF/ Tax Authorities and key trade associations (e.g., Tax Business Advisory Group, OECD, Meeting at Ministry level).

Technology initiatives: Acting as lead tax PoC for all major project launches in the region including technology support for leading e-invoicing implementation in KSA and Egypt. Working with technology teams on various digital initiatives to simplify and improve Sellers and Customer experience. Ishan was also instrumental in helping Amazon be the first company to build an API with the FTA for TRN validation.

Advisory and Planning/ restructuring: Successfully supported the business in launching Amazon marketplace in three countries - UAE, KSA and Egypt.

PwC Dubai: November'17 to November' 19

Due to his rich experience in Indirect tax, Ishan moved to Dubai from India at the end of 2017 to assist clients with VAT implementation. He was a Director in PWC UAE, leading the PwC's VAT Compliance practice for the Middle East and handling compliances for clients across various sectors and the client relationship manager on a number of key clients. He also lead the project from tax planning to build the Indirect tax compliance tool for PwC UAE region which is being marketed as Comply First Time/ Indirect tax Edge. He has also conducted sessions for various companies in UAE and has been one of prominent speakers for MENA workshops organized by Marcus Evans and ICAI Dubai Chapter in UAE in 2018 and 2019.

His capability of building trusted relationships with people from diverse cultures and outstanding performance made him grow professionally and advanced him to get accelerated promotions twice during his stints in both PWC UAE and India making him one of the youngest partners in PWC UAE. Ishan has worked with EY and PwC in India, where he led the Goods and Services Tax (GST) readiness projects for various multinational clients and was wholly involved in creating GST tool for PwC India (globally recognized as ITX tool). As an appreciation of his outstanding performance, he had received "Above and Beyond Award" from India Tax Head and has always been a high achiever.

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SPEAKER



Jesus Ricart Verdera
Head of Indirect Tax
Al Tayer Group

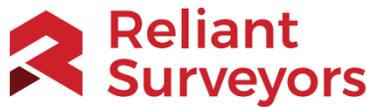
Jesús Ricart is an in-house tax professional, who has worked in different firms and multinational companies obtaining extensive experience in areas such as indirect taxes, tax technology, transformation of the tax department, corporate taxes, or international taxes. Jesús has successfully managed projects for VAT implementation, ERP tax awareness, e-invoicing, tax restructuring or tax dispute resolution in different jurisdictions in Europe, Latin America and the Middle East. He is also an active participant in various initiatives aimed at disseminating issues related to the implementation of technology in the field of taxation.

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